## Mitsubishi Shokuhin Co., Ltd.

## Earnings Briefing Material for cumulative Q3 FY03/24

February 5, 2024
Mitsubishi Shokuhin

<Announcement>
On September 29, 2023, we published Mitsubishi Shokuhin Integrated Report 2023.

## Consolidated Results (YoY Comparison)

Progress versus the forecasts for full-year $\mathrm{FY} 03 / 24$ was in line with our expectations.

- Net sales increased on the overall growth of business transactions, especially with convenience stores and for commercial-use products, as a result of the full-scale recovery of foot traffic.
- Ordinary profit rose due to transaction growth and profit margin improvement owing to an effort to strengthen profitability management.
( $¥ 1$ billion)

|  | $\begin{aligned} & \text { Q1-Q3 } \\ & \text { FY03/23 } \end{aligned}$ | $\begin{aligned} & \text { Q1-Q3 } \\ & \text { FY03/24 } \end{aligned}$ | YoY |  | Full-year FY03/24 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Change | \% Change | Forecasts | Progress rate (\%) |
| Net sales | 1,525.6 | 1,587.4 | 61.8 | 4.0 | 2,080.0 | 76.3 |
| Gross profit | 111.5 | 113.6 | 2.1 | 1.9 |  |  |
| SG\&A expenses | (92.2) | (89.5) | 2.7 | 2.9 |  |  |
| Logistics costs | (45.2) | (43.8) | 1.4 | 3.1 |  |  |
| Personnel expenses | (28.9) | (28.0) | 0.6 | 2.9 |  |  |
| Other | (18.1) | (17.7) | 0.5 | 2.6 |  |  |
| Operating profit | 19.3 | 24.1 | 4.8 | 25.2 | 29.0 | 83.1 |
| Ordinary profit | 20.9 | 25.6 | 4.8 | 22.8 | 31.0 | 82.7 |
| Profit attributable to owners of parent | 14.1 | 18.4 | 4.3 | 30.3 | 22.0 | 83.7 |

※ A change in the format of some transactions at our subsidiaries starting April 2023 had an impact of just over $¥ 5.0$ billion on the account items shown below.
Excluding this impact, the YoY changes were $+¥ 7.0$ billion for gross profit ( $+6.7 \%$ YoY) and $-¥ 1.9$ billion for SG\&A expenses (-2.2\% YoY).

## Factors Affecting Ordinary Profit (YoY)



## Results by Segment

- In processed foods, sales and operating profit grew due to an increase in sales to convenience stores and discount stores, and profitability improvement accompanying a review of transactions, among other factors.
- In frozen and chilled foods, sales and operating profit rose, mainly on higher sales from a boost in transactions with supermarkets and convenience stores and the recovery of commercial-use products, along with improved profitability.
- In alcoholic beverages, sales and operating profit were up due largely to the recovery of commercial-use products, an increase in transactions with drug stores, and the effects of an exceptionally hot summer and a lower tax rate for beer.
- In confectionery, sales and operating profit rose, fueled mainly by growth in transactions with convenience stores and discount stores as well as profitability improvement.
( $¥ 1$ billion)

|  | Sales |  |  | Operating profit |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Q1-Q3 } \\ & \text { FY03/23 } \end{aligned}$ | $\begin{aligned} & \text { Q1-Q3 } \\ & \text { FY03/24 } \end{aligned}$ | \% Change | $\begin{aligned} & \text { Q1-Q3 } \\ & \text { FY03/23 } \end{aligned}$ | $\begin{gathered} \text { Q1-Q3 } \\ \text { FY03/24 } \end{gathered}$ | \% Change |
| Processed foods | 504.9 | 515.3 | 2.1 | 5.0 | 6.1 | 21.6 |
| Frozen and chilled foods | 444.7 | 471.4 | 6.0 | 10.7 | 13.0 | 21.8 |
| Alcoholic beverages | 375.2 | 385.0 | 2.6 | 2.7 | 2.9 | 6.4 |
| Confectionery | 200.8 | 215.6 | 7.4 | 2.1 | 3.3 | 60.2 |
| Other, adjustments | - | - | - | -1.2 | -1.2 | - |
| Total | 1,525.6 | 1,587.4 | 4.0 | 19.3 | 24.1 | 25.2 |

* Figures for $\mathrm{FY} 03 / 23$ are adjusted to reflect the revision to our profitability management method in $\mathrm{FY} 03 / 24$.


## Sales by Product Category

- In the confectionery category, sales grew year-on-year mainly due to an increase in transactions centering on convenience stores and discount stores.
- In the frozen and chilled foods category, sales were up as a result of growth in transactions with supermarkets and convenience stores, among other customers, as well as recovery in commercial-use products.
( $¥ 1$ billion)



## Sales by Business Format

- Efforts toward value-added transactions with business partners and the recovery in foot traffic, including that of inbound visitors, led to a boost in transactions, and sales grew in all business formats.
- Sales to convenience stores increased, mainly due to the full-scale recovery in foot traffic, including that of inbound visitors, and an exceptionally hot summer.
- Other direct sales increased mainly due to growth in transactions with discount stores.

|  | Q1-Q3 FY03/23 |  | Q1-Q3 FY03/24 |  | YoY Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sales | \% of total sales | Sales | \% of total sales | Change | \% Change |
| Wholesalers | 151.3 | 9.9 | 162.2 | 10.2 | 10.9 | 7.2 |
| Supermarkets | 717.5 | 47.0 | 725.3 | 45.7 | 7.8 | 1.1 |
| Convenience stores | 282.2 | 18.5 | 297.0 | 18.7 | 14.8 | 5.3 |
| Drugstores | 127.2 | 8.4 | 131.1 | 8.3 | 3.9 | 3.1 |
| Users*1 | 31.8 | 2.1 | 37.6 | 2.4 | 5.8 | 18.2 |
| Other direct sales ${ }^{\text {+2 }}$ | 176.9 | 11.6 | 192.8 | 12.1 | 15.9 | 9.0 |
| Manufacturers and others | 38.7 | 2.5 | 41.4 | 2.6 | 2.6 | 6.8 |
| Total | 1,525.6 | 100.0 | 1,587.4 | 100.0 | 61.8 | 4.0 |

[^0]
## Progress of Growth Strategies

- Profit declined in "manufacturer support," mainly due to upfront investments in the digital field.
- Profit rose in "product development" as handling volume increased, especially for imported products.
- We have made efforts to generate data- and digital-driven new demand unique to Mitsubishi Shokuhin, and also have strengthened distributor function for imports as well as product development function centered on informative value creation.
( $¥ 1$ billion)

|  | Ordinary profit |  |  |
| :---: | ---: | ---: | ---: |
|  | Q1-Q3 FY03/23 | Q1-Q3 FY03/24 | Full-year FY03/24 <br> Forecasts |
| Manufacturer support | $\mathbf{2 . 2}$ | $\mathbf{2 . 1}$ | $\mathbf{2 . 6}$ |
| Product development | $\mathbf{0 . 8}$ | $\mathbf{1 . 3}$ | $\mathbf{1 . 0}$ |
| Retailer support | 19.3 | $\mathbf{2 3 . 6}$ | $\mathbf{2 9 . 0}$ |
| Subtotal | $\mathbf{2 2 . 2}$ | $\mathbf{2 7 . 0}$ | $\mathbf{3 2 . 6}$ |
| Other, adjustments | $\mathbf{( 1 . 3 )}$ | $\mathbf{( 1 . 3 )}$ | $\mathbf{( 1 . 6 )}$ |
| Total | $\mathbf{2 0 . 9}$ | $\mathbf{2 5 . 6}$ | $\mathbf{3 1 . 0}$ |


[^0]:    *1. Users are businesses in the food service industry that provide food and beverage services directly to consumers, such as restaurants and other food-service operators that provide home meal replacements and school lunches.
    *2. Other direct sales include discount stores, e-commerce operators, home improvement stores, department stores, etc.
    Note: $\mathrm{FY} 03 / 23$ results were retroactively adjusted to reflect a partial revision to the business format classification.

